# THREE CROWNS



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Daryl is the managing partner of the firm's Singapore office. He has an active portfolio of arbitrations involving a wide range of applicable laws and venues, arising from energy, construction, M&A, joint venture, and general commercial disputes.

Daryl also serves as presiding arbitrator, co-arbitrator and sole arbitrator in institutional and ad hoc arbitration proceedings.

Chambers and The Legal 500 commend his "outstanding track record", "superb written advocacy", "valuable strategic input", and recommend him for "consistently high-quality work". Clients in these directories observe that he "scores highly for excellence in proceedings that turn on complex points of law" and describe him as "a brilliant all-round talent" and a "phenomenal advocate with the ability to turn the most complex facts in a case into simple, attractive and persuasive argument". Daryl features as a "Global Leader" in Lexology Index: Arbitration, which describes him as "one of the best lawyers of his generation" and "a top name for international arbitration". Prior editions of Who's Who Legal have ranked him as "one of the brightest" and "most highly regarded" partners in the Asia Pacific. He also features in the inaugural "Legal 500 Arbitration Powerlist – Southeast Asia" and was named among "30 People to Watch in the Business of Law in Asia in 2022" by Asia Law Portal.

Daryl serves as the Chairman of the Board of Maxwell Chambers, an integrated Alternative Dispute Resolution (ADR) complex in Singapore established to provide best-of-class facilities and services for the conduct of ADR activities. He also serves on various governmental and regional arbitration committees and lectures at several universities in Southeast Asia.

## **Selected Experience**

- Acting for the operator of a major infrastructure project in an Asian State in a dispute
  with the government arising out of the concession agreement and the EPC contractor
  consortium arising out of the construction contract. The agreements are subject to ICC
  arbitration in Singapore and governed by English law and the law of the Asian State.
- Acting for a global energy company in a dispute with its joint venture partner arising out
  of a power project in Asia. The joint venture agreement and corporate documents of the
  joint venture company are subject to HKIAC arbitration in the Hong Kong SAR and
  governed by English law and the law of the Asian State.
- Acting for the owner of a power plant in Asia in a dispute with an EPC contractor and heavy equipment supplier consortium arising out of the development of the power plant.
   The agreements are subject to ICC arbitration in Singapore and governed by English law and the law of the Asian State.
- Acting for a Southeast Asian real estate developer in a dispute with a consortium of international investors arising out of a suite of financing and corporate documents. The agreements are subject to SIAC arbitration in Singapore and governed by Singapore law and the law of the Southeast Asian State.
- Acting for a NASDAQ-listed acquirer in a post-M&A dispute with the founders and promoters of the target business. The dispute involves SIAC arbitration in Singapore and court proceedings in multiple jurisdictions across Asia and the United States.

- Representing an Asian conglomerate in several disputes arising from LNG supply arrangements against a major international trading house. The dispute is subject to SIAC arbitration and relates to the delivery of LNG cargoes. English law applies.
- Representing an Indonesian joint venture in an ICC arbitration seated in Geneva with an Asian contractor arising from an EPC contract for the construction of a power plant in Indonesia. Swiss law applies.
- Representing an Asian national oil company in regulatory investigations and contractual
  disputes with a national oil company and a major commodities trading house. The
  investigations and disputes arise in connection with corruption and bribery prosecutions
  relating to the procurement of the underlying long-term oil sale and purchase
  arrangements. They span multiple jurisdictions and governing laws.
- Representing the Asian founder and majority shareholder of a NASDAQ listed company in a UNCITRAL arbitration administered by the HKIAC in Hong Kong. The dispute arose from a shareholders' agreement. New York law governed.
- Representing a global asset management company in two HKIAC arbitrations in Hong Kong in connection with an investment in China. Hong Kong law governed.
- Advising a Swiss listed company and its Belgian affiliate in a SIAC arbitration in Singapore. The dispute arose from a share purchase agreement. More than US\$100 million was at stake.
- Advising an international contractor consortium in an ICC arbitration against a Middle Eastern State. The dispute arose from a contract for the construction of a major infrastructure project in the Middle East. The law of the Respondent State applied. Close to US\$1 billion was at stake.
- Advising a French-German consortium in an ICC arbitration in Stockholm against a
  Finnish utility company. The dispute arose from an agreement for the construction of a
  nuclear power plant in Finland. Finnish law governed. €6.1 billion was at stake.
- Acting for a listed company in a dispute with an EPC contractor arising in connection
  with a major petrochemical project in Southeast Asia. The agreement is subject to TAI
  arbitration in Thailand and governed by Thai law.

## **Admissions**

- New York
- Singapore

# Languages

- English
- Mandarin

### **Education**

 LL.B. (First Class Honours), National University of Singapore, Recipient of the Chief Justices' Prize, awarded to the best overall student (2006)

### **Professional Affiliations**

Chairman, Board of Directors, Maxwell Chambers

- Member, Singapore-China Joint Experts Team, Ministry of Law (Singapore) and China
   Council for the Promotion of International Trade
- Member, Professional Conduct Council Working Group, Singapore Supreme Court
- Member, Singapore International Arbitration Center (SIAC) Users' Council
- Member, ICC Singapore Arbitration Group
- Member, ICC Commission on Arbitration and ADR
- Member, International Arbitration Institute (IAI)
- Member, LCIA Young International Arbitration Group (YIAG)
- Co-Chair, YSIAC Council (January 2019-May 2024)
- Member, IBA Arb40 Steering Committee (2019-2022)
- Member, Singapore Management University School of Law Advisory Board (2019-2022)
- Visiting Lecturer, Singapore Management University 'SIAC and Institutional Arbitration' (Academic Years 2020-2024)
- Visiting Lecturer, Chulalongkorn University, Thailand 'SIAC and Institutional Arbitration'
   (June 2023)
- Visiting Lecturer, Thammasat University, Thailand 'SIAC and Institutional Arbitration' (October 2022)
- Visiting Lecturer, National University of Singapore 'SIAC and Institutional Arbitration' (Academic Years 2019-2021)

# **Publications and Speaking Engagements**

- "Navigating Global Disorder: Challenges Facing General Counsels in Asia", The Economist's General Counsel Summit Asia, Singapore (October 2025)
- "This House Believes that the Pro-Arbitration Policy Has Gone Too Far, Lacks Consensus, and No Longer Reflects What Users Want; the Time Has Therefore Come to Reverse It", GAR Live Debate, Singapore (August 2025)
- "The Responsibility of Senior Leadership", Legal Professional Symposium 2025, Singapore (July 2025)
- "Review and Outlook of Singapore's International Arbitration Act", SIAC China Conference 2025, Beijing, China (June 2025)
- "The Arbitration Agreement", ASA Arbitration Retreat 2025, Bali, Indonesia (May 2025)
- "Emerging Sectors and Risks: Global & Korean Perspective", Global Disputes Summit, Seoul, South Korea (April 2025)
- "Artificial Intelligence (AI) as a Tool in Mediation", 6th Asian Mediation Association (AMA) Conference, Philippines (October 2024)
- "Technology and Construction, Al", 2nd Annual Regional Conference on Arbitration and ADR Construction Projects Disputes, Croatia (October 2024)
- "Women are Better Mediators, but Men are Better Arbitrators", UNCITRAL Academy Debate, Singapore (August 2024)

- "Technology in Arbitration Knowledge to Implementation to Integration", SIAC Symposium, Singapore (August 2024)
- "Selection of Arbitrators and Arbitrator Challenges in Construction Arbitration", YSIAC-HICAC Conference, Ho Chi Minh, Vietnam (April 2024)
- "The Art of Funding a Claim: Funding Options, Processes, Structures and Pricing", Singapore Litigation Funding Conference (March 2024)
- "Salient Issues in International Arbitration", IBA Arb40 Symposium, Keynote Address (February 2024)
- "Challenging Fundamental Notions of International Arbitration", SIAC-NYU School of Law Seminar (January 2024)
- "Understanding the International Arbitration Legal Framework", SIAC Academy, Shanghai, China (November 2023)
- "10<sup>th</sup> Anniversary of the Belt and Road Initiative: Review of Cross-Border Dispute Resolution Mechanisms", Shanghai-Singapore Arbitration Forum (November 2023)
- "A BRI Retrospective Ten Years On Are the Battle Lines Drawn?", Hong Kong Arbitration Week (October 2023)
- Symposium Highlights and Closing Remarks, SIAC Symposium (August 2023)
- "Investment Protection and State Responsibility in International Investment Arbitration",
   FDI Moot Shenzhen, China (August 2023)
- "Fundamentals of International Arbitration, Fact and Expert Witness Examination", GAR Academy (May 2023)
- Sectorial Topics Arbitration Agreements, Vietnam ADR Week 2023, Ho Chi Minh City, Vietnam (May 2023)
- Moderator, "Generations in Arbitration Observations on Building an Arbitration Practice Then and Now", SIAC Symposium (September 2022)
- Co-Chair, GAR Live: Singapore (August 2022)
- "Generations in Arbitration Observations on Building an Arbitration Practice Then and Now", SIAC Symposium (August 2022)
- Q&A, "Talking ADR for 'anytime, anywhere", In-House Community Magazine (June 2022)
- "Achieving the E in ESG for the Litigation Practice Aspirational or Reality", Litigation Conference 2022, The Law Society of Singapore (May 2022)
- Closing Remarks, 2<sup>nd</sup> Singapore-China International Commercial Dispute Resolution Conference (April 2022)
- "Diversity in international arbitration", IBA's Young Practitioner's Symposium: Diversity and Efficiency in International Arbitration Conference (March 2022)
- "YSIAC Conference 2021", Virtual Edition (November 2021)
- "KCAB Next: Career Talk", KCAB Roundtable Discussion, Seoul, South Korea (November 2021)
- "Future Trends in International Dispute Resolution", Singapore Convention Week UNCITRAL Academy 2021, Singapore (September 2021)
- "Tips for Young Practitioners: Building Blocks and Stepping Stones in International

- Arbitration", Yonsei Arbitration Day, Seoul, South Korea (August 2021)
- "Red, Orange, Green, and Grey? The existing IBA Guidelines on Conflict of Interest are sufficient guidance to navigate the 'grey' list", GAR Connect Debate, Singapore (August 2021)
- "Dispute Resolution for Infrastructure Projects What Works and What Needs to Be Improved", Asia Infrastructure Forum 2021 - Enabling Sustainable Infrastructure for Asia's Recovery (June 2021)
- "The Arbitral Proceedings", Singapore Management University, Singapore (May 2021)
- "ADR and Maxwell Chambers", Channel News Asia CNA 938, Singapore Today, Live Interview (May 2021)
- "Arbitration 101: Understanding The International Arbitration Legal Framework", SIAC Academy 2021 (January 2021)
- "Conversations with Lawyers", COV-AID, National University of Singapore (October 2020)
- "The Making of an Advocate and an Arbitrator", SIAC China Academy (Virtual Edition) (August 2020)
- "Non-Contractual Claims in Commercial Arbitration", Singapore Institute of Arbitrators (SIArb) Webinar (August 2020)
- "Recent Developments and Key Arbitration Trends in Asia", YSIAC Webinar, Paris Arbitration Week 2020 (July 2020)
- "Understanding User Perspectives: A View from Practitioners, General Counsel and Corporate Executives", Launch of SIDRA International Dispute Resolution Survey Final Report 2020, Webinar (July 2020)
- "Practical Tips for Managing Documentary Evidence in Complex Cases", SIAC International Arbitration Webinar Series 2020 (May 2020)
- "Selected Issues in Contract Law", Singapore Management University Law Academy's COVID-19 Seminar Series (April 2020)